COLLECTIVE BARGAINING

Spring 2014

Labor Studies 578:560  Instructors: Adrienne Eaton – (848) 932-8561
Wednesday 4:30 p.m.- 7:10 p.m Rosemarie Cipparulo, Esq
Rm. Labor Center Auditorium (848) 932-1201

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Course Description: This course will explore and analyze the environment, participants, process, outcomes and impacts of collective bargaining. Students are expected to complete the assigned reading prior to class meetings and be prepared to discuss the material. To facilitate the learning experience, the class will combine small group and class discussions, lectures and exercises. Additionally, students will participate in a mock contract negotiation.

Readings: The readings consist of one textbook and excerpts from several other textbooks including: “Labor Relations and Collective Bargaining, Private and Public Sectors”, 10th Ed., Michael R. Carrell and Christina Heavrin. This book will be referred to as “Carrell”. The readings from the Carrell book will NOT be available on Sakai. All other readings will be available on Sakai, including, “LABOR RELATIONS, Striking a Balance,” John W. Budd (October 24, 2012); “An Introduction to Collective Bargaining and Labor Relations,” 4th Ed., Harry Katz, Thomas Kochan and Alexander Colvin. Readings from this book will be referred to as K&K; “Collective Bargaining: How it Works and Why, 3rd Ed.,” Thomas Colosi and Arthur Berkely. Readings from this book will be referred to as “Colosi and Berkely.” There will be other readings assigned as we move through the semester. The reading MUST be done prior to class.

Warning: Cheating will not be tolerated. Please review Rutgers Academic Integrity policy. The success of this class depends on your attendance and participation. If there is a problem occurring in your life which prevents you from coming to class or keeping up with assignments, you should tell me. Every effort will be made to accommodate any problems needing accommodation. However, do not wait until after performing poorly on the mid-term or failing the course to bring such matters to my attention.

Grading: Grades will be computed as follows:
<table>
<thead>
<tr>
<th>Date</th>
<th>Subject and Assignment</th>
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<tr>
<td>January 22</td>
<td>Class Overview; Administrative Matters; Why Do Workers Join Unions? AE and RC</td>
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<td>January 29</td>
<td>History of Trade Unionism in the United States History and Structure “LABOR RELATIONS Striking a Balance,” John W. Budd (October 24, 2012) Chapter 3; Introduction: K &amp; K Chapter 1, pp. 10–15; K&amp;K Chapter 2, pp. 29-44; K&amp;K Chapter 6, pp. 57-61 RC</td>
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<td>February 5</td>
<td>Law of Bargaining, Private and Public Sectors (Include FMCS - -- Impasse ) Union Strategies and Structures for Representing Workers, The Legal Environment; K &amp; K Chapter 3: NLRA Sections 7 and 8; Public Sector, Carrell 237-238; In The Matter of IFTPE 195, 88 N.J. 393 (1982); Carrell Chapter 2, pp. 55-73; Chapter 10, pp. 359-366, 374-391; Chapter 6, pp. 208-213; Carrell, Chapter 6 pp. 215-222; RC</td>
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<td>February 19</td>
<td>Role of the Environment and Bargaining Power K &amp; K Chapter 4; Carrell Chapter 6 pp. 215-222; Colosi and Berkely “The Battle”; Permanent Striker Replacement - N.L.R.B v. Mackay Radio &amp; Telegraph; NYT article on Stagehands Film: American Dream AE</td>
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<td>February 26</td>
<td>Negotiating Models, Strategies and Tactics; Carrell Chapters 5 and 6 to p. 227; Colosi &amp; Berkeley, “Table Process Examined,” “Table Talk” and “Table Manners”; Union Caucus: Important Bargaining Tool AE</td>
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March 5
Wage and Salary Issues Employee Benefits and Job Security;
Carrell Chapter 7, 8,
Job Security and Seniority,
Carrell Chapter 9;
Collective Bargaining Agreements
AE

March 12 Mid-Term Exam
RC

The second half of this semester is devoted to collective bargaining. Bargaining is to be completed and the contracts and bargaining journals must be handed in by the end of the April 23 class. It WILL be necessary to schedule out of class bargaining session/s to assure the assignment is completed on time. Each member of any group that cannot agree on a contract must submit a 15 page paper describing the negotiation breakdown and the reasons why they could not come to an agreement. The paper will be due on April 30, 2014.

March 19 No Class – Spring Break

March 26 Grievance and Discipline- Carrell Chapters 11 and 12; Roger Abrams, “The Meaning of Just Cause”; Contract Costing; Colosi and Berkely, “Appendix 1 and 2”; Hand Out Bargaining Materials; Initial Bargaining Group Meetings; Develop Bargaining Proposals
RC

April 2 Colosi and Berkely, “Table Tactics”; Bargaining - Preamble, Union Recognition and Union Rights, Union Security and Union Dues, Grievance Procedure, Nondiscrimination Vacation, Sick, Personal Leave; Holidays; Health and Safety
RC

April 9 Bargaining - Hours of Work (including Overtime), Layoff and Recall, Travel Expenses, Benefits, Past Practices
RC

April 16 Bargaining - Severability and Savings Clause, Out of Title Work and Workload, Respect and Dignity, Compensation
RC

April 23 Bargaining - Duration and Negotiations, No Strikes or Lockouts;
Contracts and bargaining journals due by the end of class.
RC
April 30  Contract Review and Grades
              AE and RC